

HERTFORD REGIONAL COLLEGE

**REPORT AND FINANCIAL STATEMENTS
for the year ended 31 July 2015**



HERTFORD REGIONAL COLLEGE

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Operating and Financial Review

NATURE, OBJECTIVES AND STRATEGIES:

The members present their report and the audited financial statements for the year ended 31 July 2015.

Legal Status

The Corporation was established under the Further and Higher Education Act 1992 for the purpose of conducting Hertford Regional College. The College is an exempt charity for the purposes of part 3 of the Charities Act 2011.

The Corporation was incorporated as Hertford Regional College.

Mission

The College's mission as approved by its members is: "Enriching our communities through learning and skills for all".

Public Benefit

Hertford Regional College is an exempt charity under the Part 3 of the Charities Act 2011 and is regulated by the Secretary of State for Business, Innovation and Skills as Principal Regulator for all FE Corporations in England. The members of the Governing Body, who are trustees of the charity, are disclosed on page 11.

In setting and reviewing the College's strategic objectives, the Governing Body has had due regard for the Charity Commission's guidance on public benefit and particularly upon its supplementary guidance on the advancement of education. The guidance sets out the requirement that all organisations wishing to be recognised as charities must demonstrate, explicitly, that their aims are for the public benefit. In delivering its mission, the College provides the following identifiable public benefits through the advancement of education:

- High-quality teaching
- Widening participation and tackling social exclusion
- Excellent employment record for students
- Strong student support systems
- Links with employers, industry and commerce.

Implementation of strategic plan

In July 2014, the College adopted a strategic plan for the period 1 August 2014 to 31 July 2016. This strategic plan includes a property and financial plans. The Corporation monitors the performance of the College against these plans. The plans are reviewed and updated on each year. The college's objectives are to:

DIVERSIFY

To continue to invest in new buildings, new initiatives, new services and new courses and withdraw from those no longer meeting needs.

IMPROVE

To forge a reputation across our catchment area and beyond for achieving excellence in all we do. Our key goal is to be publically recognised as "Outstanding".

GROW

To provide educational services which are increasingly flexible and responsive to the needs of individuals, communities and employers. The goal is to grow our business, in order to generate an annual surplus to provide money for future investment.

Operating and Financial Review *(continued)*

The College's progress towards these objectives is detailed below:

- Diversify
 - During 13/14 the college successfully gained planning permission for the redevelopment of the Ware Campus. Contractors started work in May 2014 and the project was completed at the start of 2015. The state of the art facilities now means we are the envy of many other colleges in our surrounding area and beyond.
 - All staff at HRC complete training to contribute towards their continuing professional development and focus on the learner experience.
 - The Governing Body made a decision to write off the investment in Saudi during 2014/15 and to look at a possible exit strategy going forward. The appropriate stakeholders have been kept informed of these intentions
 - During 2014/15 a relationship was formed with Tottenham Hotspur Football Academy which has resulted in a new offering for HRC in 2015/16
- Improve
 - Continued success in running ESF funded projects has strengthened our reputation within and beyond our County creating further opportunities in 2015/16
 - From our end of year learner survey 96% of students now believe teaching is good or better and destination data shows our learners are able to progress to jobs, Higher Education and apprenticeships.
 - Our apprenticeship delivery continues to improve with success rates above the national benchmark
- Grow
 - The financial position strengthened again this year as it contributed over £900k in surpluses before allowing for the exceptional write off for the Saudi operation.
 - CK Assessment and Training Ltd increased its surplus to £184,000 and continues to expand through apprenticeships

Financial objectives

The College's financial objectives are:

- to achieve an annual operating surplus
- to pursue alternative sources of funding, on a selective basis, consistent with the College's core competencies, and the need for a financial contribution to the College's overall finances
- to generate sufficient levels of income to support the asset base of the College
- to further improve the College's shorter term liquidity
- to fund continued capital investment.

A series of performance indicators have been agreed to monitor the successful implementation of the policies.

Performance indicators

The College is committed to observing the importance of sector measures and indicators and use the FE Choices which looks at measures such as success rates. The College is required to complete the annual Finance Record for the Skills Funding Agency/Education Funding Agency ("EFA"). The Finance Record produces a financial health grading. The current rating of Good is considered an acceptable outcome.

Operating and Financial Review *(continued)*

FINANCIAL POSITION

Financial results

The College generated a group operating surplus in the year of £50,000 (2013/14 -deficit of £1,613,000). The restructure that took place in 2013/14 allowed the college to generate a healthy surplus but the group results were impacted by a loss of £1,446,000 relating to the 48% share in Hertvec, a joint venture running three colleges in Saudi Arabia.

The College has accumulated reserves of £32,195,000 and cash balances of £8,356,000. The College wishes to continue to accumulate reserves and cash balances in order to create a contingency fund.

Tangible fixed asset additions during the year amounted to £7,637,000. The majority of this expenditure related to the new Creative Arts building which opened in September 2015, in addition to some IT related projects.

The College has significant reliance on the education sector funding bodies for its principal funding source, largely from recurrent grants. In 2014/15 the funding bodies provided 78% of the College's total income.

The College has a subsidiary company, CK Assessment and Training Limited, a plumbing and gas training company and purchased by the College in October 2013. Any surpluses generated by the subsidiary are transferred to the College under deed of covenant. In the current year, surpluses generated were £184,000 for CK Assessment and Training Limited.

The college also had 100% of the share capital of HRC Cube Ltd which was in the process of being liquidated at year end. There were no transactions during 2014/15.

Treasury policies and objectives

Treasury management is the management of the College's cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.

The College has a treasury management policy in place with the finance regulations.

Short term borrowing for temporary revenue purposes is authorised by the Accounting Officer. All other borrowing requires the authorisation of the Corporation and shall comply with the requirements of the Financial Memorandum.

Cash flows & Liquidity

At £2,410,000 inflow from operating activities (2013/14: £1,040,000 *inflow*).

The College had borrowings at 31 July 2015 of £8,377,000.

CURRENT AND FUTURE DEVELOPMENT AND PERFORMANCE

Student numbers

In 2014/15 the College has delivered activity that has produced £16,647,000 in funding body main allocation funding (2013/14: £17,240,000).

The College had 5,501 funded students and 1,246 other students.

Operating and Financial Review *(continued)*

Student achievements

Students continue to achieve their potential at Hertford Regional College. For 16-18 year olds, the overall success rate was 70.3% in 2014/15 (67.1% in 2013/14) and for students aged 19+, the overall success rate was 79.5% in 2014/15 (78.6% in 2013/14).

For 16-18 year olds, the overall success rate on diploma sized qualifications was 84.2% in 2014/15 (84.3% in 2013/14) and for students aged 19+, the overall success rate on diploma sized qualifications was 84.2% in 2014/15 (83.5% in 2013/14).

Curriculum developments

The college has a proactive approach to supporting local people in the context of the current difficult economic climate and rising unemployment. It continues to provide a broad range of learning opportunities in all subject sector areas identifying clear pathways of progression for students from pre-entry to higher education). The college has also developed a range of tailored programmes for the unemployed, bringing together community services to collaborate effectively and support individuals in a more accessible way. The college has also continued to provide delivery of training in the work place and in community venues.

Payment performance

The Late Payment of Commercial Debts (Interest) Act 1998, which came into force on 1 November 1998, requires Colleges, in the absence of agreement to the contrary, to make payments to suppliers within 30 days of either the provision of goods or services or the date on which the invoice was received. The target set by the Treasury for payment to suppliers within 30 days is 95 per cent. During the accounting period 1 August 2014 to 31 July 2015, the College paid 99% per cent of its invoices within 30 days. The College incurred no interest charges in respect of late payment for this period.

Post-balance sheet events

HRC Cube Ltd was liquidated on 29th July 2015. There is no further impact on the group Income and Expenditure.

Future developments

The College is subject to Plan Led Funding and EFA FE income for 16 to 19 and SFA adult learner responsive provision in 2015/16 has been confirmed as £ 15,528,000

The College will seek to increase 16-19 student numbers over the next 3 years. Changes in adult funding will mean that some courses will change to Non Funded Courses or where not viable, cease to run. The College will be focusing on improving efficiency as well as improving quality.

RESOURCES:

Financial

The college has £61,724,000 of net assets (including £8,124,000 pension liability) and £8,377,000 loans.

People

By the end of the year the College employed 382 people (expressed as full time equivalents), of whom 177 are teaching staff.

Reputation

The College has a good reputation locally and nationally. Maintaining a quality brand is essential for the College's success at attracting students and external relationships.

Operating and Financial Review *(continued)*

PRINCIPAL RISKS AND UNCERTAINTIES:

The College has a documented Risk Management Policy and Procedures that detail the arrangements, roles and responsibilities for risk management within the College. The College's strategic and operational risks are captured and recorded on a web based software application that is overseen by the Deputy Principal Finance and Resources who is the college's risk champion.

Risks are assessed against their impact of likelihood of materialising and all strategic risks are formally reviewed each term by the Senior Leadership Team with outcomes being advised to the Audit Committee via a risk management update report produced by the Deputy Principal Finance and Resources. Operational risks are maintained by various managers in the college and reviewed at the Corporate Management Group and Academic Management Groups meetings.

Outlined below is a description of the keys factors that may impact on the college.

Government funding

The College has considerable reliance on continued government funding through the further education sector funding bodies and through HEFCE. In 2014/15, 78% of the College's revenue was ultimately publicly funded and this level of requirement is expected to continue. There can be no assurance that government policy or practice will remain the same or that public funding will continue at the same levels or on the same terms.

The College is aware of several issues which may impact on future funding

- The potential to reduce the 16-18 funding.
- The continued reduction in adult funding.
- The change of funding methodology to Employer Funding.

This risk is mitigated in a number of ways:

- Ensuring the college is rigorous in delivering high quality education and training
- Seeking ways of more efficient delivery of teaching and learning and all support services
- Ensuring that the college is focused on those priority sectors which will continue to benefit from public funding
- Ensuring relevant staff have an understanding of the funding arrangements and impacts
- Maintaining regular dialogue with the EFA and the SFA at all levels
- Maintaining regular dialogue with local authorities in respect of high needs students

Ofsted Requirements

The college was graded as "Good" in 2013 and understands that an inspection will be due in 2015/16. The college is aware of the new Common Inspection Framework and continues to promote working at the highest standards. The results of an Ofsted inspection can impact on reputation and therefore on student recruitment.

The risk is mitigated in a number of ways:

- Continuous review, training and development of staff on all aspects of roles to ensure the learner is at the heart of the college. This will include, but not restricted to,
 - Teaching & learning observations
 - Appraisals objectives that are learner focussed
 - Continuous monitoring of KPI's including attendance, achievement etc
 - Continuous Safeguarding training
- Provision of relevant work experience
- Continuous monitoring of student progress
- Keeping up to date with relevant Ofsted material and attending external training

48% Share in Joint Venture

The management and Governing body recognise this is a high risk venture and the financial statements show a significant loss in the first year. The contract is for five years. The risk is mitigated in the following ways:

- Continuous scrutiny by the Governing Body and decision to pursue exit options
- Dedicated financial resource to advise the Board on options

Operating and Financial Review *(continued)*

STAKEHOLDER RELATIONSHIPS

In line with other colleges and with universities, Hertford Regional College has many stakeholders. These include:

- Students
- Education sector funding bodies
- Staff
- Local employers (with specific links)
- Local Authorities
- Government Offices /LEP's
- The Local Community
- Other FE/HE institutions
- Trade Unions
- Professional Bodies.

The College recognises the importance of these relationships and engages in regular communication with them through the College Internet site and by meetings.

Equality and Diversity

Hertford Regional College is committed to achieving equality of opportunity, social inclusion and parity of esteem for all who study, work, visit and engage with the College. The College aims to ensure that in celebrating diversity it operates fairly irrespective of a person's sex, disability, age, pregnancy and maternity, race, marriage and civil partnership, religion or belief, sexual orientation, gender reassignment, social background, trade union membership or activity and unrelated criminal convictions, or any other unlawful discrimination.

The College is committed to the elimination of discrimination, harassment and victimisation on any of the above grounds.

The College publishes an Annual Equality Report and Equality Objectives to ensure compliance with all relevant equality legislation including the Equality Act 2010. The College undertakes equality impact assessments on all new policies and procedures and publishes the results. Equality impact assessments are also undertaken for existing policies and procedures on a prioritised basis

Disclosure of information to auditors

The members who held office at the date of approval of this report confirm that, so far as they are each aware, there is no relevant audit information of which the College's auditors are unaware; and each member has taken all the steps that he or she ought to have taken to be aware of any relevant audit information and to establish that the College's auditors are aware of that information.

Approved by order of the members of the Corporation on 17th December 2015 and signed on its behalf by:



M G CARVER
Chair

Operating and Financial Review *(continued)*

Professional advisers

Financial statements and regularity auditors:

MHA MacIntyre Hudson
New Bridge Street House
30-34 New Bridge Street
London
EC4V 6BJ

Internal auditors:

RSM Risk Assurance Services LLP (formerly Baker Tilly)
The Pinnacle,
170 Midsummer Boulevard
Milton Keynes,
Bucks, MK9 1BP

Bankers:

Lloyds TSB plc
1 Bircherley Street
Hertford
Herts
SG14 1BU

Solicitors:

Mills & Reeve
Francis House
112 Hills Road
Cambridge
CB2 1PH

STATEMENT OF CORPORATE GOVERNANCE AND INTERNAL CONTROL

The following statement is provided to enable readers of the annual report and accounts of the College to obtain a better understanding of its governance and legal structure.

The College endeavours to conduct its business:

- in accordance with the seven principles identified by the Committee on Standards in Public Life (selflessness, integrity, objectivity, accountability, openness, honesty and leadership);
- in full accordance with the guidance to colleges from the Association of Colleges in The English Colleges' Foundation Code of Governance ("the Foundation Code"); and

The College is committed to exhibiting best practice in all aspects of corporate governance and in particular the College/Board has adopted and complied with the Foundation Code. We have not adopted and therefore do not apply the UK Corporate Governance Code. However, we have reported on our Corporate Governance arrangements by drawing upon best practice available, including those aspects of the UK Corporate Governance Code we consider to be relevant to the further education sector and best practice.

In the opinion of the Governors, the College complies with/exceeds all the provisions of the Foundation Code, and it has complied throughout the year ended 31 July 2015.

The Governing Body recognises that, as a body entrusted with both public and private funds, it has a particular duty to observe the highest standards of corporate governance at all times.

The College is an exempt charity within the meaning of Part 3 of the Charities Act 2011. The Governors, who are also the Trustees for the purposes of the Charities Act 2011, confirm that they have had due regard for the Charity Commission's guidance on public benefit and that the required statements appear elsewhere in these financial statements.

STATEMENT OF CORPORATE GOVERNANCE AND INTERNAL CONTROL *(continued)***The Corporation**

The members, who served the Corporation during the year and up to the date of signature of this report, were as follows:

Committees**1 RESOURCES****2 QUALITY & STANDARDS****3 SEARCH****4 REMUNERATION****5 EMPLOYMENT ENGAGEMENT****6 AUDIT****7 DEVELOPMENT**

| Name of Member | Date of Appointment | Term of Office | Date of Resignation | Status of Appointment | Committees Served in 2014/15 | Attendance |
|----------------|-----------------------------------|----------------|---------------------|-----------------------|---|------------|
| Mr M Carver | 31.12.12 | 4 Years | | Independent Governor | 1,3,4 Chair from 01.08.15 | 100% |
| Mr K Ayling | 06.12.14 | 4 Years | | Independent Governor | 4,5,6 | 83.3% |
| Ms J Wing | 02.07.13 | 4 Years | | Independent Governor | 3,4,5,6,7 | 85.7% |
| Mr A Forbes | Principal | N/A | April 2015 | N/A | 1,2,3,5,7 | 100% |
| Ms D Kingdon | Interim Principal from April 2015 | N/A | | N/A | 1,2,3,5,7 | 100% |
| Ms P Spears | 06.12.14 | 4 Years | | Independent Governor | 5 | 62.5% |
| Mr D Tweedie | 05.07.12 | 4 Years | | Independent Governor | 1,7 | 75% |
| Mr W Gordon | 12.12.13 | 4 Years | | Independent Governor | 1 (to Dec 2014), 5,7 6 (from Jan 2015) | 92.9% |
| Mr I Cowin | 02.07.13 | 4 Years | | Independent Governor | 1,3,4,7 | 69.2% |
| Ms D Morrison | 01.03.14 | 4 Years | | Staff | 2,6 | 100% |
| Mr R Irons | 10.07.15 | 4 Years | | Staff | | 100% |
| Mr B Hassell | 31.03.11 | 4 Years | Dec 2014 | Independent Governor | 3,4,6,7 | 100% |
| Mr A Francis | 13.02.14 | 4 Years | | Independent Governor | 5 | 37.5% |
| Ms F Sillett | 30.03.11 | 4 Years | March 15 | Staff | 2,6 | 37.5% |
| Ms V Cooper | 12.12.13 | 4 Years | | Independent Governor | 2 | 77.8% |
| Mr H Young | 10.07.15 | 4 years | | Independent Governor | | 100% |
| Mr A Wing | Sept 2014 | 1 year | | Student Governor | 2 | 33.3% |
| Mr J Williams | Sept 2014 | 1 year | | Student Governor | 2 | 22.2% |
| Mr B Connelly | 05.07.12 | 4 Years | | Independent Governor | 5 | 25% |
| Ms S Benbow | 12-12-13 | 4years | Dec 2014 | Independent Governor | 2 | 0% |

Mr J Fowl acts as Clerk to the Corporation

Overall Attendance 2014-15 =74%

Vacancies: 3 vacancies as at 31st July 2015

STATEMENT OF CORPORATE GOVERNANCE AND INTERNAL CONTROL *(continued)*

It is the Corporation's responsibility to bring independent judgement to bear on issues of strategy, performance, resources and standards of conduct.

The Corporation is provided with regular and timely information on the overall financial performance of the College together with other information such as performance against funding targets, proposed capital expenditure, quality matters and personnel-related matters such as health and safety and environmental issues. The Corporation meets each term.

The Corporation conducts its business through a number of committees. Each committee has terms of reference, which have been approved by the Corporation. These committees are Resources, Quality and Standards, Search, Remuneration, Employer & Community Engagement, Audit and Development. Full minutes of all meetings, except those deemed to be confidential by the Corporation, are available from the clerk to the Corporation at: Hertford Regional College, London Road, Ware, Hertfordshire, SG12 9JF.

The Clerk to the Corporation maintains a register of financial and personal interests of the Governors. The register is available for inspection at the above address.

All governors are able to take independent professional advice in furtherance of their duties at the College's expense and have access to the clerk to the Corporation, who is responsible to the Board for ensuring that all applicable procedures and regulations are complied with. The appointment, evaluation and removal of the clerk are matters for the Corporation as a whole.

Formal agendas, papers and reports are supplied to governors in a timely manner, prior to Board meetings. Briefings are also provided on an ad-hoc basis.

The Corporation has a strong and independent non-executive element and no individual or group dominates its decision making process. The Corporation considers that each of its non-executive members is independent of management and free from any business or other relationship, which could materially interfere with the exercise of their independent judgement.

There is a clear division of responsibility in that the roles of the Chairman and Principal are separate.

Appointments to the Corporation

Any new appointments to the Corporation are a matter for the consideration of the Corporation as a whole. The Corporation has a search committee, consisting of four members of the Corporation, which is responsible for the selection and nomination of any new member for the Corporation's consideration. The Corporation is responsible for ensuring that appropriate training is provided as required.

Members of the Corporation are appointed for a term of office not exceeding 4 years.

Remuneration Committee

By the 31 July 2015, the College's Remuneration Committee comprised of four members of the Corporation. The committee's responsibilities are to make recommendations to the Board on the remuneration and benefits of the Principal and other senior post holders.

Details of remuneration for the year ended 31 July 2015 are set out in note 7 to the financial statements.

STATEMENT OF CORPORATE GOVERNANCE AND INTERNAL CONTROL *(continued)***Audit Committee**

The Audit Committee comprises four members of the Corporation (excluding the Principal and Chair). The Committee operates in accordance with written terms of reference approved by the Corporation.

The Audit Committee meets on a termly basis and provides a forum for reporting by the College's internal, regularity and financial statement auditors, who have access to the Committee for independent discussion, without the presence of College management. The Committee also receives and considers reports from the main FE funding bodies as they affect the College's business.

The College's internal auditors monitor the systems of internal control, risk management controls and governance processes in accordance with an agreed plan of input and report their findings to management and the Audit Committee.

Management is responsible for the implementation of agreed audit recommendations and internal audit undertakes periodic follow-up reviews to ensure such recommendations have been implemented.

The Audit Committee also advises the Corporation on the appointment of internal, regularity and financial statements auditors and their remuneration for both audit and non-audit work.

Internal Control*Scope of responsibility*

The Corporation is ultimately responsible for the College's system of internal control and for reviewing its effectiveness. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Corporation has delegated the day-to-day responsibility to the Principal, as Accounting Officer, for maintaining a sound system of internal control that supports the achievement of the College's policies, aims and objectives, whilst safeguarding the public funds and assets for which he is personally responsible, in accordance with the responsibilities assigned to him in the Financial Memorandum between Hertford Regional College and the funding bodies. He is also responsible for reporting to the Corporation any material weaknesses or breakdowns in internal control.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of College policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Hertford Regional College for the year ended 31 July 2015 and up to the date of approval of the annual report and accounts.

Capacity to handle risk

The Corporation has reviewed the key risks to which the College is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Corporation is of the view that there is a formal ongoing process for identifying, evaluating and managing the College's significant risks that has been in place for the year ending 31 July 2015 and up to date of approval of the annual report and accounts. This process is regularly reviewed by the Corporation.

STATEMENT OF CORPORATE GOVERNANCE AND INTERNAL CONTROL *(continued)**The risk and control framework*

The system of internal control is based on a framework of regular management information, administrative procedures including the segregation of duties, and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting systems with an annual budget, which is reviewed and agreed by the governing body;
- regular reviews by the governing body of periodic and annual financial reports which indicate financial performance against forecasts;
- setting targets to measure financial and other performance;
- clearly defined capital investment control guidelines;
- the adoption of formal project management disciplines, where appropriate.

Hertford Regional College has an internal audit service, which operates in accordance with the requirements of the EFA and SFA's Joint Audit Code of Practice. The work of the internal audit service is informed by an analysis of the risks to which the College is exposed, and annual internal audit plans are based on this analysis. The analysis of risks and the internal audit plans are endorsed by the Corporation on the recommendation of the Audit Committee. At minimum annually, the Head of Internal Audit (HIA) provides the governing body with a report on internal audit activity in the College. The report includes the HIA's independent opinion on the adequacy and effectiveness of the College's system of risk management, controls and governance processes.

Review of effectiveness

As Accounting Officer, the Principal has responsibility for reviewing the effectiveness of the system of internal control. His review of the effectiveness of the system of internal control is informed by:

- the work of the internal auditors;
- the work of the executive managers within the College who have responsibility for the development and maintenance of the internal control framework;
- comments made by the College's financial statements' auditors, the regularity auditors, the appointed funding auditors (for colleges subject to funding audit) in their management letter and other reports.

The Principal has been advised on the implications of the result of his review of the effectiveness of the system of internal control by the Audit Committee, which oversees the work of the internal auditor and other sources of assurance, and a plan to address weaknesses and ensure continuous improvement of the system is in place.

The senior management team receives reports setting out key performance and risk indicators and considers possible control issues brought to their attention by early warning mechanisms, which are embedded within the departments and reinforced by risk awareness training. The senior management team and the Audit Committee also receive regular reports from internal audit, which include recommendations for improvement. The Audit Committee's role in this area is confined to a high-level review of the arrangements for internal control. The Corporation's agenda includes a regular item for consideration of risk and control and receives reports thereon from the senior management team and the Audit Committee. The emphasis is on obtaining the relevant degree of assurance and not merely reporting by exception. At its November 2015 meeting, the Corporation carried out the annual assessment for the year ended 31 July 2015 by considering documentation from the senior management team and internal audit, and taking account of events since 31 July 2015.

STATEMENT OF CORPORATE GOVERNANCE AND INTERNAL CONTROL *(continued)*

Based on the advice of the Audit Committee and the Principal, the Corporation is of the opinion that the College has an adequate and effective framework for governance, risk management and control, and has fulfilled its statutory responsibility for *"the effective and efficient use of resources, the solvency of the institution and the body and the safeguarding of their assets"*.

Going Concern

After making appropriate enquiries, the Corporation considers that the College has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements.

Approved by order of the members of the Corporation on 17th December 2015 and signed on behalf by:



M G CARVER
Chair



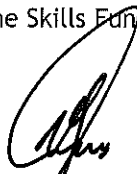
T MEDHURST
Principal

GOVERNING BODY'S STATEMENT ON THE COLLEGE'S REGULARITY, PROPRIETY AND COMPLIANCE WITH FUNDING BODY TERMS AND CONDITIONS OF FUNDING

The Corporation has considered its responsibility to notify the Skills Funding Agency/Education Funding Agency of material irregularity, impropriety and non-compliance with Skills Funding Agency/Education Funding Agency terms and conditions of funding, under the financial memorandum/funding agreement in place between the College and the Skills Funding Agency/Education Funding Agency. As part of our consideration we have had due regard to the requirements of the financial memorandum /funding agreement.

We confirm, on behalf of the Corporation, that after due enquiry, and *to the best of our knowledge*, we are able to identify any material irregular or improper use of funds by the College, or material non-compliance with the Skills Funding Agency/Education Funding Agency terms and conditions of funding under the College's financial memorandum/funding agreement

We confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Skills Funding Agency/Education Funding Agency.



M G CARVER
Chair
17th December 2015



T MEDHURST
Principal
17th December 2015

STATEMENT OF THE RESPONSIBILITIES OF THE MEMBERS OF THE CORPORATION

The members of the Corporation of the College are required to present audited financial statements for each financial year.

Within the terms and conditions of the Financial Memorandum agreed between the Skills Funding Agency and EFA and the Corporation of the College ('the Corporation'), through its Principal, is required to prepare financial statements for each financial year in accordance with the 2007 Statement of Recommended Practice - Accounting for Further and Higher Education Institutions and with the Accounts Direction issued jointly by the Skills Funding Agency and the Education Funding Agency, and which give a true and fair view of the state of affairs of the College and the result for that year.

In preparing the financial statements, the Corporation is required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare financial statements on the going concern basis, unless it is inappropriate to assume that the College will continue in operation.

The Corporation is also required to prepare a Members' Report which describes what it is trying to do and how it is going about it, including the legal and administrative status of the College.

The Corporation is responsible for keeping proper accounting records, which disclose with reasonable accuracy, at any time, the financial position of the College and which enable it to ensure that the financial statements are prepared in accordance with the relevant legislation of incorporation and other relevant accounting standards. It is responsible for taking steps that are reasonably open to it to safeguard the assets of the College and to prevent and detect fraud and other irregularities.

The maintenance and integrity of the College website is the responsibility of the Corporation of the College; the work carried out by the auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the Corporation are responsible for ensuring that expenditure and income are applied for the purposes intended by Parliament and that the financial transactions conform to the authorities that govern them. In addition they are responsible for ensuring that funds from the Skills Funding Agency and EFA are used only in accordance with the Financial Memorandum/Financial Agreement with the Skills Funding Agency EFA and any other conditions that maybe prescribed from time to time. Members of the Corporation must ensure that there are appropriate financial and management controls in place to safeguard public and other funds and ensure they are used properly. In addition, members of the Corporation are responsible for securing economical, efficient and effective management of the College's resources and expenditure, so that the benefits that should be derived from the application of public funds by the Skills Funding Agency and EFA are not put at risk.

Approved by order of the members of the Corporation on 17th December 2015 and signed on its behalf by:



M G CARVER
Chair

INDEPENDENT AUDITOR'S REPORT TO THE GOVERNING BODY OF HERTFORD REGIONAL COLLEGE

We have audited the Group and College financial statements ("the financial statements") of Hertford Regional College for the year ended 31 July 2015 set out on pages 19 to 45. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom accounting standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Governing Body, as a body, in accordance with Article 22 of the College's Articles of Government. Our audit work has been undertaken so that we might state to the Governing Body, as a body, those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Governing Body, as a body, for our audit work, for this report, or for the opinions we have formed.

Respective Responsibilities of the Governing Body of Hertford Regional College and Auditor

As explained more fully in the Statement of the Governing Body's Responsibilities set out on page 15, the Governing Body is responsible for the preparation of financial statements which give a true and fair view.

Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the College's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Corporation and the overall presentation of the financial statements. In addition we read all the financial and non-financial information in the Member's Report to identify material inconsistencies with the audited financial statements, and to identify information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies, we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and College's affairs as at 31 July 2015 and of the Group's and College's surplus of income over expenditure for the year then ended; and
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice.

Matters which we are required to report by exception

We have nothing to report in respect of the following matters where the revised Joint Audit Code of Practice (Part I) issued jointly by the Skills Funding Agency and the Education Funding Agency and the Audit Code of Practice issued by the Learning and Skills Council requires us to report to you if, in our opinion:

- proper accounting records have not been kept; and
- the financial statements are not in agreement with the accounting records.

MHA MacIntyre Hudson

MHA MACINTYRE HUDSON
New Bridge Street House
30-34 New Bridge Street
London
EC4V 6BJ

30th March 2016

Date

REPORTING ACCOUNTANTS' ASSURANCE REPORT ON REGULARITY TO HERTFORD REGIONAL COLLEGE AND THE SECRETARY OF STATE FOR BUSINESS INNOVATION AND SKILLS ACTING THROUGH THE SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter and further to the requirements of the financial memorandum with Skills Funding Agency we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest that in all material respects the expenditure disbursed and income received by Hertford Regional College during the period 1 August 2014 to 31 July 2015 have not been applied to the purposes identified by Parliament and the financial transactions do not conform to the authorities which govern them.

The framework that has been applied is set out in the Joint Audit Code of Practice issued jointly by Skills Funding Agency and Education Funding Agency. In line with this framework, our work has specifically not considered income received from the main funding grants generated through the Individualised Learner Record (ILR) returns, for which the Skills Funding Agency has other assurance arrangements in place.

This report is made solely to the corporation of Hertford Regional College and the Skills Funding Agency in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the corporation of Hertford Regional College and the Skills Funding Agency those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the corporation of Hertford Regional College and the Skills Funding Agency for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Hertford Regional College and the reporting accountant

The corporation of Hertford Regional College is responsible, under the requirements of the Further & Higher Education Act 1992, subsequent legislation and related regulations and guidance, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them. Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Joint Audit Code of Practice. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 August 2014 to 31 July 2015 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Joint Audit Code of Practice issued jointly by Skills Funding Agency and Education Funding Agency. We performed a limited assurance engagement as defined in that framework. The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity. A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion. Our engagement includes examination, on a test basis, of evidence relevant to the regularity of the college's income and expenditure.

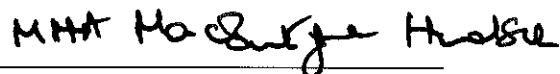
The work undertaken to draw to our conclusion includes:

- Reviewing the Minutes of the meetings of the Governing Body and other evidence made available to us
- Review of the objectives and activities of the College, with reference to the income streams and other information available to us as auditors of the College
- Testing of a sample of payroll payments to staff
- Testing of a sample of payments to suppliers and other third parties
- Testing of a sample of grants received and other income streams

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 August 2014 to 31 July 2015 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Signed:



MHA MACINTYRE HUDSON
New Bridge Street House
30-34 New Bridge Street
London
EC4V 6BJ

Date

| Consolidated Income and Expenditure Account | | | | | |
|---|-------|--------|---------------|--------|----------------|
| | Notes | £'000 | 2015 £'000 | £'000 | 2014 £'000 |
| INCOME | | | | | |
| Funding body grants | 2 | | 18,051 | | 18,536 |
| Tuition fees and education contracts | 3 | | 3,484 | | 3,726 |
| Research grants and contracts | 4 | | 1,111 | | 1,019 |
| Other income | | | 311 | | 668 |
| Endowment and investment income | 5 | | 224 | | 76 |
| Total income | | | 23,181 | | 24,025 |
| EXPENDITURE | | | | | |
| Staff costs | 6 | 13,370 | | 15,110 | |
| Exceptional restructuring costs | 6 | (122) | | 1,229 | |
| Other operating expenses | 8 | 5,763 | | 6,401 | |
| Depreciation | 12 | 2,141 | | 2,391 | |
| Amortisation | | 72 | | 60 | |
| Interest and other finance costs | 9 | 461 | | 447 | |
| Total expenditure | | | 21,685 | | 25,638 |
| (Deficit)/surplus on continuing operations after depreciation of tangible fixed assets at valuation and before exceptional items and tax | | | | | |
| | | | 1,496 | | (1,613) |
| Share of associate loss | 13 | | (1,446) | | - |
| (Deficit)/surplus on continuing operations after depreciation of tangible fixed assets at valuation, exceptional items and disposal of assets but before tax | | | | | |
| | | | 50 | | (1,613) |
| Taxation | 10 | | - | | - |
| (Deficit)/surplus on continuing operations after depreciation of assets at valuation and tax | | | | | |
| | 11 | | 50 | | (1,613) |
| Revaluation Reserve | | | 7 | | 7 |
| (Deficit)/surplus for the year retained within general reserves | | | | | |
| | | | 57 | | (1,606) |

The income and expenditure account is in respect of continuing activities

Consolidated Note of Historical Cost Surpluses and Deficits

| | Notes | 2015 £'000 | 2014 £'000 |
|--|-------|---------------|----------------|
| (Deficit)/surplus on continuing operations before taxation | | 50 | (1,613) |
| Difference between historical cost depreciation and the actual charge for the year calculated on the revalued amount | 22 | 7 | 7 |
| Realisation of property revaluation gains of previous years | 22 | - | - |
| Historical cost surplus for the year before taxation | | 57 | (1,606) |
| Historical cost surplus for the year after taxation | | 57 | (1,606) |

Consolidated Statement of Total Recognised Gains and Losses

| | Notes | 2015 £'000 | 2014 £'000 |
|--|-------|----------------|----------------|
| (Deficit)/surplus on continuing operations after depreciation of assets at valuation and tax | | 50 | (1,613) |
| Actuarial gain/(loss) in respect of pension scheme | 32 | (1,248) | (388) |
| New endowments | 21 | - | - |
| Total recognised losses since last report | | (1,198) | (2,001) |
| Reconciliation | | | |
| Opening reserves and endowments | | 33,393 | 35,394 |
| Total recognised losses for the year | | (1,198) | (2,001) |
| Closing reserves and endowments | | 32,195 | 33,393 |

| Balance sheets as at 31 July 2015 | | | | | |
|--|--------------|----------------------------------|--|---------------------------------|-----------------------------------|
| | Notes | Group 2,015 £'000 | College 2015 £'000 | Group 2014 £'000 | College 2014 £'000 |
| Fixed assets | | | | | |
| Tangible assets | 12 | 73,242 | 73,231 | 67,746 | 67,733 |
| Investments | 13 | - | 542 | - | 477 |
| Total fixed assets | | 73,242 | 73,773 | 67,746 | 68,210 |
| Goodwill | 14 | 371 | | 443 | |
| Current assets | | | | | |
| Stocks | | | | | |
| Debtors | 15 | 1,917 | 2,035 | 1,054 | 1,010 |
| Cash at bank and in hand | | 8,356 | 8,150 | 12,247 | 12,195 |
| Total current assets | | 10,273 | 10,185 | 13,301 | 13,205 |
| Less: Creditors – amounts falling due within one year | 16 | (4,705) | (4,644) | (4,404) | (4,337) |
| Net current assets | | 5,568 | 5,541 | 8,897 | 8,868 |
| Total assets less current liabilities | | 79,181 | 79,314 | 77,086 | 77,078 |
| Less: Creditors – amounts falling due after more than one year | 17 | 7,926 | 7,926 | 8,377 | 8,377 |
| Less: Provisions for liabilities | 19 | 1,407 | - | - | - |
| Net assets excluding pension (liability)/asset | | 69,848 | 71,388 | 68,709 | 68,701 |
| Net pension (liability)/asset | 32 | (8,124) | (8,124) | (6,965) | (6,965) |
| NET ASSETS INCLUDING PENSION ASSET/(LIABILITY) | | 61,724 | 63,264 | 61,744 | 61,736 |
| Deferred capital grants | 20 | 29,529 | 29,529 | 28,351 | 28,351 |
| Reserves | | | | | |
| Income and expenditure account excluding pension reserve | 23 | 33,798 | 35,338 | 33,830 | 33,822 |
| Pension reserve | 32 | (8,124) | (8,124) | (6,965) | (6,965) |
| Income and expenditure account including pension reserve | 23 | 25,674 | 27,214 | 26,865 | 26,857 |
| Revaluation reserve | 22 | 6,521 | 6,521 | 6,528 | 6,528 |
| Total reserves | | 32,195 | 33,735 | 33,393 | 33,385 |
| TOTAL FUNDS | | 61,724 | 63,264 | 61,744 | 61,736 |
| The financial statements on pages 19 to 45 were approved by the Corporation on 17th December 2015 and were signed on its behalf on that date by: | | | | | |
| Mike Carver Chair | | | Tony Medhurst Accounting Officer | | |

| Consolidated Cash Flow Statement | | | |
|--|--------------|-----------------------|-----------------------|
| | Notes | 2015 £'000 | 2014 £'000 |
| Cash inflow from operating activities | 24 | 2,410 | 1,040 |
| Returns on investments and servicing of finance | 25 | (400) | (371) |
| Taxation | 10 | - | - |
| Capital expenditure and financial investment | 26 | (5,450) | (842) |
| Management of liquid resources | 27 | - | (502) |
| Financing | 18 | (451) | (436) |
| Increase / (decrease) in cash in the year | 29 | <u>(3,891)</u> | <u>(1,111)</u> |
| Reconciliation of net cash flow to movement in net funds/(debt) | | | |
| Increase/(decrease) in cash in the period | | (3,891) | (1,111) |
| Cash outflow from decrease in debt | | 436 | 436 |
| Movement in net funds in the period | | (3,455) | (675) |
| Net funds at 1 August | | 3,434 | 4,109 |
| Net funds at 31 July | | <u>(21)</u> | <u>3,434</u> |

NOTES TO THE ACCOUNTS

1 Accounting policies

Statement of Accounting Policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements.

Basis of preparation

These financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting for Further and Higher Education 2007 (the SORP) and in accordance with applicable Accounting Standards. They conform to guidance published jointly by the Skills Funding Agency and the EFA in the 2014/15 Accounts Direction Handbook.

Basis of accounting

The financial statements are prepared in accordance with the historical cost convention modified by the revaluation of certain fixed assets and in accordance with applicable United Kingdom Accounting Standards.

Going Concern

The activities of the College, together with the factors likely to affect its future development and performance are set out in the Operating and Financial Review. The financial position of the College, its cashflow, liquidity and borrowings are described in the Financial Statements and accompanying Notes. The College currently has £8,377,000 of loans outstanding with bankers on terms negotiated in 2009. Additionally there are no uncommitted facilities available for drawdown. The College's forecasts and financial projections indicate that it will be able to operate within this existing facility and covenants for the foreseeable future. Accordingly the College has a reasonable expectation that it has adequate resources to continue in operational existence for the foreseeable future, and for this reason will continue to adopt the going concern basis in the preparation of its Financial Statements.

Basis of consolidation

At the yearend Hertford Regional College had two subsidiaries, HRC Cube Limited and CK Assessment & Training Ltd. The results of the subsidiaries have been included within the group accounts, with any inter entity trading and balances between the college and the subsidiary having been eliminated on consolidation.

Recognition of income

The recurrent grant from HEFCE represents the funding allocations attributable to the current financial year and is credited direct to the income and expenditure account.

Funding body recurrent grants are recognised in line with the best estimates for the period of what is receivable and depend on the particular income stream involved. Any under or over achievement for the Adult Skills Budget is adjusted for and reflected in the level of recurrent grant recognised in the income and expenditure account. The final grant income is normally determined with the conclusion of the year end reconciliation process with the funding body at the end of November following the year end, and the results of any funding audits. 16 - 18 learner responsive funding is not normally subject to reconciliation and is therefore not subject to contract adjustments.

Non-recurrent grants from the funding bodies or other bodies received in respect of the acquisition of fixed assets are treated as deferred capital grants and amortised in line with depreciation over the life of the assets.

Income from tuition fees is recognised in the period for which it is received and includes all fees payable by students or their sponsors.

Income from grants, contracts and other services rendered is included to the extent the conditions of the funding have been met or the extent of the completion of the contract or service concerned.

NOTES TO THE ACCOUNTS *(continued)***1 Accounting policies** *(continued)*

Income from short-term deposits is credited to the income and expenditure account in the period in which it is earned.

Post retirement benefits

Retirement benefits to employees of the College are provided by the Teachers' Pension Scheme (TPS) and the Local Government Pension Scheme (LGPS). These are defined benefit schemes, which are externally funded and contracted out of the State Earnings-Related Pension Scheme (SERPS).

Contributions to the TPS are calculated so as to spread the cost of pensions over employees' working lives with the College in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by qualified actuaries on the basis of quinquennial valuations using a prospective benefit method. As stated in Note 32, the TPS is a multiemployer scheme and the College is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. The TPS is therefore treated as a defined contribution scheme and the contribution recognised as they are paid each year.

The assets of the LGPS are measured using closing market values. LGPS liabilities are measured using the projected unit method and discounted at the current rate of return on a high quality corporate bond of equivalent term and currency to the liability. The increase in the present value of the liabilities of the scheme expected to arise from employee service in the period is charged to the operating surplus. The expected return on the scheme's assets and the increase during the period in the present value of the scheme's liabilities, arising from the passage of time, are included in pension finance costs. Actuarial gains and losses are recognised in the statement of total recognised gains and losses.

Enhanced Pensions

The actual cost of any enhanced ongoing pension to a former member of staff is paid by a college annually. An estimate of the expected future cost of any enhancement to the ongoing pension of a former member of staff is charged in full to the college's income and expenditure account in the year that the member of staff retires. In subsequent years a charge is made to provisions in the balance sheet using the enhanced pension spreadsheet provided by the funding bodies.

Tangible fixed assets*Land and buildings*

Land and buildings inherited from the Local Education Authority are stated in the balance sheet at valuation on the basis of depreciated replacement cost, as the open market value for existing use is not readily obtainable. The associated credit is included in the revaluation reserve. The difference between depreciation charged on the historic cost of assets and the actual charge for the year calculated on the revalued amount is released to the income and expenditure account reserve on an annual basis. Building improvements made since incorporation are included in the balance sheet at cost. Land and buildings acquired since incorporation are included in the balance sheet at cost. Freehold land is not depreciated. Freehold buildings are depreciated over their expected useful economic life to the College of 40-50 years. Leasehold land and buildings are amortised over 10 years or, if shorter, the period of the lease.

Where land and buildings are acquired with the aid of specific grants, they are capitalised and depreciated as above. The related grants are credited to a deferred capital grant account and are released to the income and expenditure account over the expected useful economic life of the related asset on a basis consistent with the depreciation policy.

Finance costs, which are directly attributable to the construction of land and buildings, are not capitalised as part of the cost of those assets.

NOTES TO THE ACCOUNTS *(continued)***1 Accounting policies** *(continued)*

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying amount of any fixed asset(s) may not be recoverable.

On adoption of FRS 15, the College followed the transitional provision to retain the book value of land and buildings, which were revalued in 1996, but not to adopt a policy of revaluations of these properties in the future. These values are retained subject to the requirement to test assets for impairment in accordance with FRS 11.

Assets under construction

Assets under construction are accounted for at cost, based on the value of architects' certificates and other direct costs, incurred to 31 July. They are not depreciated until they are brought into use.

Subsequent expenditure on existing fixed assets

Where significant expenditure is incurred on tangible fixed assets it is charged to the income and expenditure account in the period it is incurred, unless it meets one of the following criteria, in which case it is capitalised and depreciated on the relevant basis:

- Market value of the fixed asset has subsequently improved
- Asset capacity increases
- Substantial improvement in the quality of output or reduction in operating costs
- Significant extension of the asset's life beyond that conferred by repairs and maintenance

Equipment

Equipment costing less than £5,000 per individual item (Except items within current New Build Project) is written off to the income and expenditure account in the period of acquisition unless it forms part of a project costing £5,000 or more, in total. All other equipment is capitalised at cost. Equipment inherited from the Local Education Authority is included in the balance sheet at valuation.

Inherited equipment has been fully depreciated on a straight-line basis. All other equipment is depreciated over its useful economic life as follows:

| | | | | | |
|--------------------|---|---------|------------------------|---|----------|
| Motor vehicles | - | 4 years | General equipment | - | 5 years |
| Computer equipment | - | 4 years | Furniture and fittings | - | 10 years |

Where equipment is acquired with the aid of specific grants, it is capitalised and depreciated in accordance with the above policy, with the related grant being credited to a deferred capital grant account and released to the income and expenditure account over the expected useful economic life of the related equipment.

Maintenance of premises

The cost of routine corrective maintenance is charged to the income and expenditure account in the period it is incurred.

Leases

Operating lease rentals are charged to the income and expenditure account on a straight-line basis over the period of the lease

Leasing agreements which transfer to the College substantially all the benefits and risks of ownership of an asset are treated as if the asset had been purchased outright and are capitalised at their fair value at the inception of the lease and depreciated over the shorter of the lease term or the useful economic lives of equivalently owned assets. The capital element outstanding is shown as obligations

NOTES TO THE ACCOUNTS *(continued)***1 Accounting policies** *(continued)*

under finance leases. The finance charges are allocated over the period of the lease in proportion to the capital element outstanding. Where finance lease payments are funded in full from funding council capital equipment grants, the associated assets are designated as grant-funded assets.

Investments and endowment assets

Listed investments held as fixed assets or endowment assets are stated at market value. Current asset investments, which may include listed investments, are stated at the lower of their cost and net realisable value.

Taxation

The College is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore meets the definition of a charitable company for UK corporation tax purposes). Accordingly, the College is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

The College is partially exempt in respect of Value Added Tax, so that it can only recover a minor element of VAT charged on its inputs. Irrecoverable VAT on inputs is included in the costs of such inputs and added to the cost of tangible fixed assets as appropriate, where the inputs themselves are tangible fixed assets by nature.

The College's subsidiary companies are subject to corporation tax and VAT in the same way as any commercial organisation.

Liquid resources

Liquid resources include sums on short-term deposits with recognised banks and building societies.

Provisions

Provisions are recognised when the College has a present legal or constructive obligation as a result of a past event. It is probable that a transfer of economic benefit will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Agency arrangements

The College acts as an agent in the collection and payment of Discretionary Support Funds. Related payments received from the SFA and EFA and subsequent disbursements to students are excluded from the Income and Expenditure account and are shown separately in Note 38, except for the 5% of the grant received which is available to the College to cover administration costs relating to the grant. The College employs two part time members of staff for the administration of Learner Support Fund applications and payments.

NOTES TO THE ACCOUNTS *(continued)*

| 2 Funding council grants | Group | College | Group | College |
|---|---------------|---------------------|---------------|---------------|
| | 2015 | 2015 | 2014 | 2014 |
| | £'000 | £'000 | £'000 | £'000 |
| EFA / SFA recurrent grant | 16,647 | 16,647 ⁷ | 17,240 | 17,240 |
| EFA / SFA non recurrent grants | 750 | 750 | 550 | 550 |
| Releases of deferred capital grants (note 20) | 654 | 654 | 746 | 746 |
| Total | 18,051 | 18,051 | 18,536 | 18,536 |

| 3 Tuition fees and education contracts | Group | College | Group | College |
|--|--------------|--------------|--------------|--------------|
| | 2015 | 2015 | 2014 | 2014 |
| | £'000 | £'000 | £'000 | £'000 |
| Tuition fees | 1,491 | 1,491 | 1,366 | 1,366 |
| Education contracts | 1,993 | 1,993 | 2,360 | 2,360 |
| Total | 3,484 | 3,484 | 3,726 | 3,726 |
| Tuition fees funded by bursaries | | | | |
| Included within the above amounts are tuition fees funded by bursaries of £58,250 (2013/14 £56,444). | | | | |

| 4 Research grants and contracts | Group | College | Group | College |
|---------------------------------------|-------------|------------------|-------------|--------------|
| | 2015 | 2015 | 2014 | 2014 |
| | £'000 | £'000 | £'000 | £'000 |
| Other Income generating activities | 193 | 193 ⁷ | 245 | 245 |
| Releases from deferred capital grants | 355 | 355 | 352 | 352 |
| Other Income | 563 | 814 | 422 | 422 |
| Total | 1111 | 1362 | 1019 | 1,019 |

| 5 Endowment and investment income | Group | College | Group | College |
|-----------------------------------|------------|------------|-----------|-----------|
| | 2015 | 2015 | 2014 | 2014 |
| | £'000 | £'000 | £'000 | £'000 |
| Other interest receivable | 61 | 61 | 76 | 76 |
| Pension finance income (note 32) | 163 | 163 | - | - |
| Total | 224 | 224 | 76 | 76 |

NOTES TO THE ACCOUNTS *(continued)***6 Staff costs**

The average number of persons (including senior post-holders) employed by the College during the year, described as full-time equivalents, was:

| | Group 2015 No. | College 2015 No. | Group 2014 No. | College 2014 No. |
|--------------------|----------------------|------------------------|----------------------|------------------------|
| Teaching staff | 177 | 173 | 228 | 224 |
| Non teaching staff | 205 | 202 | 211 | 208 |
| | 382 | 375 | 439 | 432 |

Staff costs for the above persons

| | 2015 £'000 | 2015 £'000 | 2014 £'000 | 2014 £'000 |
|--|---------------|---------------|---------------|---------------|
| Wages and salaries | 10,532 | 10,386 | 11,936 | 11,963 |
| Social security costs | 698 | 676 | 901 | 886 |
| Other pension costs (including FRS 17 adjustments of £74,000 – 2014 £82,000) | 1,609 | 1,609 | 1,781 | 1,781 |
| Payroll sub total | 12,839 | 12,670 | 14,618 | 14,630 |
| Contracted out staffing services | 531 | 375 | 492 | 302 |
| | 13,370 | 13,045 | 15,110 | 14,932 |
| Exceptional restructuring costs | (122) | (122) | 1,229 | 1229 |
| Total Staff Costs | 13,248 | 12,923 | 16,339 | 16,161 |

The number of senior post-holders and other staff who received emoluments, excluding pension contributions but including benefits in kind, in the following ranges was:

| | Senior post-holders | | Other staff | |
|----------------------|---------------------|-------------|-------------|-------------|
| | 2015 No. | 2014 No. | 2015 No. | 2014 No. |
| £60,001 to £70,000 | | | | 1 |
| £70,001 to £80,000 | | | 2 | 2 |
| £80,001 to £90,000 | | 1 | | |
| £90,001 to £100,000 | 2 | | | |
| £100,001 to £110,000 | | | | |
| £110,001 to £120,000 | | | | |
| £120,001 to £130,000 | | 1 | | |
| | 2 | 2 | 2 | 3 |

NOTES TO THE ACCOUNTS *(continued)*

| | | |
|---|--------------|--------------|
| 7 Senior post-holders' emoluments | | |
| Senior post-holders are defined as the Principal and holders of the other senior posts whom the Governing Body has selected for the purposes of the articles of government of the College relating to the appointment and promotion of staff who are appointed by the Governing Body. | | |
| | 2015 | 2014 |
| | No. | No. |
| The number of senior post-holders including the Accounting Officer | 2 | 2 |
| Senior post-holders' emoluments are made up as follows: | | |
| | 2015 | 2014 |
| | £'000 | £'000 |
| Salaries | 189 | 211 |
| Benefits in kind | 2 | 1 |
| | 191 | 212 |
| Pension contributions | 35 | 37 |
| Total emoluments | 226 | 249 |
| The above emoluments include amounts payable to the Principal (who is also the highest paid senior post-holder) of: | | |
| | 2015 | 2014 |
| | £'000 | £'000 |
| Salaries | 98 | 126 |
| Benefits in kind | 1 | 1 |
| | 99 | 127 |
| Pension contributions | 22 | 18 |
| The pension contributions in respect of the Accounting Officer and senior post-holders are in respect of employer's contributions to the Teachers' Pension Scheme and are paid at the same rate as for other employees. | | |
| Compensation for loss of office paid to a former senior post-holder | | |
| | 2015 | 2014 |
| | £ | £ |
| Compensation paid to the former post-holder | - | - |
| Estimated value of other benefits, including provisions for pension benefits | - | - |
| The estimated value of other benefits has been calculated in accordance with Financial Reporting Standard 17. The severance payment was approved by the College's remuneration committee. | | |
| The members of the Corporation other than the Accounting Officer and the staff member did not receive any payment from the institution other than the reimbursement of travel and subsistence expenses incurred in the course of their duties. | | |

NOTES TO THE ACCOUNTS *(continued)*

| 8 Other operating expenses | Group | College | Group | College |
|---|--------------|----------------|--------------|----------------|
| | 2015 | 2015 | 2014 | 2014 |
| | £'000 | £'000 | £'000 | £'000 |
| Teaching costs | 1,814 | 2,192 | 2,456 | 2,158 |
| Non teaching costs | 2,523 | 2,457 | 2,524 | 2,420 |
| Premises costs | 1,426 | 1,316 | 1,421 | 1,336 |
| Total | 5,763 | 5,965 | 6,401 | 5,914 |
| Other operating expenses include: | 2015 | 2015 | 2014 | 2014 |
| | £'000 | £'000 | £'000 | £'000 |
| Auditors' remuneration: | | | | |
| Financial statements audit* | 33 | 28 | 28 | 28 |
| Internal audit** | 29 | 29 | 26 | 26 |
| Other services provided by the financial statements auditors*** | 17 | 17 | - | - |
| Hire of other assets – operating leases | 243 | 176 | 199 | 143 |
| * includes £23,250 in respect of the College (2013/14 £24,000) ** includes £29,240 in respect of the College (2013/14 £25,321) | | | | |

| 9 Interest payable | Group | College | Group | College |
|--|--------------|----------------|--------------|----------------|
| | 2015 | 2015 | 2015 | 2014 |
| | £'000 | £'000 | £'000 | £'000 |
| On bank loans, overdrafts and other loans: | | | | |
| Repayable within five years, not by instalments | 9 | 9 | 10 | 10 |
| Repayable within five years, by instalments | 452 | 452 | 437 | 437 |
| Repayable wholly or partly in more than five years | - | - | - | - |
| Total | 461 | 461 | 447 | 447 |

| 10 Taxation | Group | College | Group | College |
|--|--------------|----------------|--------------|----------------|
| | 2015 | 2015 | 2015 | 2014 |
| | £'000 | £'000 | £'000 | £'000 |
| United Kingdom corporation tax at 20 per cent | - | - | - | - |
| Provision for deferred corporation tax in the accounts of the subsidiary company | - | - | - | - |
| Total | - | - | - | - |

| 11 (Deficit)/surplus on continuing operations for the period | Group | College | Group | College |
|---|--------------|----------------|----------------|----------------|
| | 2015 | 2015 | 2015 | 2014 |
| | £'000 | £'000 | £'000 | £'000 |
| The (deficit)/surplus on continuing operations for the year is made up as follows: | | | | |
| College's (deficit)/surplus for the period | 54 | 1,598 | (1,616) | (1,621) |
| Surplus generated by subsidiary undertakings and transferred to the College under gift aid/deed of covenant | (4) | - | 3 | - |
| Total | 50 | 1,598 | (1,613) | (1,621) |

NOTES TO THE ACCOUNTS *(continued)*

| 12 Tangible fixed assets (Group) | | | |
|---|---------------------------|------------------|---------------|
| | Land and buildings | Equipment | Total |
| | Freehold | | |
| | £'000 | £'000 | £'000 |
| Cost or valuation | | | |
| At 1 August 2014 | 83,272 | 4,315 | 87,587 |
| Additions | 7,419 | 218 | 7,637 |
| At 31 July 2015 | 90,691 | 4,533 | 95,224 |
| Depreciation | | | |
| At 1 August 2014 | 18,828 | 1,013 | 19,841 |
| Charge for the year | 1,713 | 428 | 2,141 |
| At 31 July 2015 | 20,541 | 1,441 | 21,982 |
| Net book value at 31 July 2015 | 70,150 | 3,092 | 73,242 |
| Net book value at 31 July 2014 | 64,444 | 3,302 | 67,746 |

| 12 Tangible fixed assets (College only) | | | |
|--|---------------------------|------------------|---------------|
| | Land and buildings | Equipment | Total |
| | Freehold | | |
| | £'000 | £'000 | £'000 |
| Cost or valuation | | | |
| At 1 August 2014 | 83,272 | 4,301 | 87,573 |
| Additions | 7,419 | 215 | 7,634 |
| At 31 July 2015 | 90,691 | 4,516 | 95,207 |
| Depreciation | | | |
| At 1 August 2014 | 18,828 | 1,012 | 19,840 |
| Charge for the year | 1,713 | 423 | 2,136 |
| At 31 July 2015 | 20,541 | 1,435 | 21,976 |
| Net book value at 31 July 2015 | 70,150 | 3,081 | 73,231 |
| Net book value at 31 July 2014 | 64,444 | 3,289 | 67,733 |

Land and buildings were valued in 1996 at depreciated replacement cost by a firm of independent chartered surveyors. Other tangible fixed assets inherited from the LEA at incorporation have been valued by the College on a depreciated replacement cost basis with the assistance of independent professional advice.

NOTES TO THE ACCOUNTS *(continued)*

| 13 Investments | | | | |
|---|--------------|----------------|--------------|----------------|
| | Group | College | Group | College |
| | 2015 | 2015 | 2015 | 2014 |
| | £'000 | £'000 | £'000 | £'000 |
| Investments in subsidiary companies | - | 542 | - | 542 |
| Amortisation | - | (65) | - | (65) |
| Reversal | - | 65 | - | - |
| | - | 542 | - | 477 |
| Investment in associates | 39 | 39 | - | - |
| Share of associates loss | (1,446) | (39) | - | - |
| | (1,407) | - | - | - |
| Transfer to provision for losses in associate | 1,407 | - | - | - |
| Total | - | 542 | - | 477 |

The College owns 100 per cent of the issued ordinary £1 shares of CK Assessment & Training Ltd, a company incorporated in England and Wales, and 100 per cent of the issued ordinary £1 shares of HRC Cube Limited, a company incorporated in England and Wales. The principal business activity of CKAT Limited is training of plumbing and gas students. The principal activity of HRC Cube Limited is IT solutions. The College also owns 48 per cent of the issued ordinary capital shares of Hertvec Llc, the initial cost of which was £39k

| 14 Goodwill | | |
|--------------------------------|--------------|--------------|
| | Group | Group |
| | 2015 | 2014 |
| | £'000 | £'000 |
| Cost | | |
| Cost as at 1st August 2014 | 503 | - |
| Additions | - | 503 |
| Balance at 31 July 2015 | 503 | 503 |
| Amortisation | | |
| Cost as at 1st August 2014 | 60 | - |
| Charge for the year | 72 | 60 |
| Balance at 31 July 2015 | 132 | 60 |
| Net Book Value | | |
| As at 31 July 2015 | 371 | 443 |

NOTES TO THE ACCOUNTS *(continued)*

| | | | | |
|--------------------------------------|--------------|----------------|--------------|----------------|
| 15 Debtors | | | | |
| | Group | College | Group | College |
| | 2015 | 2015 | 2014 | 2014 |
| | £'000 | £'000 | £'000 | £'000 |
| Amounts falling due within one year: | | | | |
| Trade debtors | 911 | 872 | 322 | 226 |
| Prepayments and accrued income | 924 | 1,163 | 684 | 784 |
| Other Debtors | 82 | - | 48 | - |
| Total | 1,917 | 2,035 | 1,054 | 1,010 |

| | | | | |
|--|--------------|----------------|--------------|----------------|
| 16 Creditors: amounts falling due within one year | | | | |
| | Group | College | Group | College |
| | 2015 | 2015 | 2014 | 2014 |
| | £'000 | £'000 | £'000 | £'000 |
| Bank loans and overdrafts | 451 | 451 | 436 | 436 |
| Obligations under finance leases | | | | |
| Payments received in advance | 1,274 | 1,273 | 860 | 860 |
| Trade creditors | 350 | 328 | 583 | 536 |
| Other taxation and social security | 211 | 203 | 457 | 445 |
| Other Creditors | 306 | 233 | 279 | 271 |
| Accruals | 2,097 | 2,151 | 1,775 | 1,775 |
| VAT | 16 | 5 | 14 | 14 |
| Total | 4,705 | 4,644 | 4,404 | 4,337 |

| | | | | |
|---|--------------|----------------|--------------|----------------|
| 17 Creditors: amounts falling due after one year | | | | |
| | Group | College | Group | College |
| | 2015 | 2015 | 2014 | 2014 |
| | £'000 | £'000 | £'000 | £'000 |
| Bank loans | 7,926 | 7,926 | 8,377 | 8,377 |
| Total | 7,926 | 7,926 | 8,377 | 8,377 |

NOTES TO THE ACCOUNTS *(continued)***18 Borrowings****(a) Bank loans and overdrafts**

Bank loans and overdrafts are repayable as follows:

| | Group 2015 £'000 | College 2015 £'000 | Group 2014 £'000 | College 2014 £'000 |
|----------------------------|---------------------------------|-----------------------------------|---------------------------------|-----------------------------------|
| In one year or less | 451 | 451 | 436 | 436 |
| Between one and two years | 466 | 466 | 451 | 451 |
| Between two and five years | 1,523 | 1,523 | 1,464 | 1,464 |
| In five years or more | 5,937 | 5,937 | 6,462 | 6,462 |
| Total | 8,377 | 8,377 | 8,813 | 8,813 |

Bank loans at 5.465 per cent repayable by instalments falling due between 1 August 2009 and 1 July 2031.

19 Provisions for liabilities and charges

| | Group | | | Total |
|--|--------------------------------|--|------------------------|--------------|
| | Restructuring £'000 | Enhanced pensions £'000 | Other £'000 | £'000 |
| At 1 August 2014 | - | - | - | - |
| Expenditure in the period | - | - | - | - |
| Transferred from investment in associate | - | - | 1,407 | 1,407 |
| At 31 July 2015 | - | - | 1,407 | 1,407 |

| | College | | | Total |
|---|--------------------------------|--|------------------------|--------------|
| | Restructuring £'000 | Enhanced pensions £'000 | Other £'000 | £'000 |
| At 1 August 2014 | - | - | - | - |
| Expenditure in the period | - | - | - | - |
| Transferred from income and expenditure | - | - | - | - |
| At 31 July 2015 | - | - | - | - |

The enhanced pension provision relates to the cost of staff who have already left the College's employ

NOTES TO THE ACCOUNTS *(continued)*

| 20 Deferred capital grants | Group and College | | Total £'000 |
|--|------------------------------------|-----------------------|----------------|
| | Funding body grants £'000 | Other grants £'000 | |
| | | | |
| At 1 August 2014 | 24,951 | 3,400 | 28,351 |
| Cash received | 2,187 | - | 2,187 |
| Released to income and expenditure account | (654) | (355) | (1,009) |
| At 31 July 2015 | 26,484 | 3,045 | 29,529 |

| 21 Endowments | Year ended 31 July 2015 | | | | £'000 Total |
|--|------------------------------------|----------------------------------|-----------------------------|-----------------------------------|----------------|
| | £'000 Unrestricted Permanent | £'000 Restricted Permanent | £'000 Total Permanent | £'000 Restricted Expendable | |
| | | | | | |
| At 1 August 2014 | | | - | | - |
| Net additions/disposals | | | - | | - |
| Appreciation of endowment asset investments | | | - | | - |
| Income for year | | | - | | - |
| Expenditure for year | | | - | | - |
| At 31 July 2015 | - | - | - | - | - |

| | Year ended 31 July 2014 | | | | £'000 Total |
|--|------------------------------------|----------------------------------|-----------------------------|-----------------------------------|----------------|
| | £'000 Unrestricted Permanent | £'000 Restricted Permanent | £'000 Total Permanent | £'000 Restricted Expendable | |
| | | | | | |
| At 1 August 2013 | | | - | | - |
| Net additions/disposals | | | - | | - |
| Appreciation of endowment asset investments | | | - | | - |
| Income for year | | | - | | - |
| Expenditure for year | | | - | | - |
| At 31 July 2014 | - | - | - | - | - |

NOTES TO THE ACCOUNTS *(continued)***22 Revaluation reserve**

| | Group 2015 £'000 | College 2015 £'000 | Group 2014 £'000 | College 2014 £'000 |
|--|---------------------------------|-----------------------------------|---------------------------------|-----------------------------------|
| At 1 August | 6,528 | 6,528 | 6,535 | 6,535 |
| Revaluations in the period (as per note 12) | | | | |
| Transfer from revaluation reserve to general reserve | | | | |
| in respect of: | | | | |
| Disposals | | | | |
| Depreciation on revalued assets | (7) | (7) | (7) | (7) |
| At 31 July | 6,521 | 6,521 | 6,528 | 6,528 |

23 Movement on general reserves

| | Group 2015 £'000 | College 2015 £'000 | Group 2014 £'000 | College 2014 £'000 |
|---|---------------------------------|-----------------------------------|---------------------------------|-----------------------------------|
| Income and expenditure account reserve including pension reserve | | | | |
| At 1 August | 26,865 | 26,857 | 28,859 | 28,859 |
| (Deficit)/surplus retained for the year | 50 | 1,598 | (1,613) | (1,621) |
| Transfer from revaluation reserve | 7 | 7 | 7 | 7 |
| Actuarial loss in respect of pension scheme | (1,248) | (1,248) | (388) | (388) |
| At 31 July | 25,674 | 27,214 | 26,865 | 26,857 |
| Balance represented by: | | | | |
| Pension reserve | (8,124) | (8,124) | (6,965) | (6,965) |
| Income and expenditure account reserve excluding pension reserve | 33,798 | 35,338 | 33,830 | 33,822 |
| At 31 July | 25,674 | 27,214 | 26,865 | 26,857 |

NOTES TO THE ACCOUNTS *(continued)*

| 24 Reconciliation of consolidated operating (deficit)/surplus to net cash inflow from operating activities | | |
|---|--------------|--------------|
| | 2015 | 2014 |
| | £'000 | £'000 |
| (Deficit)/surplus on continuing operations after depreciation of assets at valuation | 50 | (1,613) |
| Depreciation (notes 1 and 12) | 2,141 | 2,391 |
| Amortisation | 72 | 60 |
| Deferred capital grants released to income (note 20) | (1,009) | (1,090) |
| Share of associate losses | 1,407 | - |
| Interest payable (note 9) | 461 | 447 |
| Interest receivable (note 5) | (61) | (76) |
| FRS 17 pension cost less contributions payable (notes 6 and 32) | (89) | 108 |
| (Increase)/decrease in debtors | (863) | (378) |
| Increase/(decrease) in creditors | 301 | 1,191 |
| Net cash inflow from operating activities | 2,410 | 1,040 |

| 25 Returns on investments and servicing of finance | | |
|--|--------------|--------------|
| | 2015 | 2014 |
| | £'000 | £'000 |
| Interest received | 61 | 76 |
| Interest paid | (461) | (447) |
| Interest element of finance lease rental payment | | |
| Net cash inflow from returns on investment and servicing of finance | (400) | (371) |

| 26 Capital expenditure and financial investment | | |
|---|----------------|--------------|
| | 2015 | 2014 |
| | £'000 | £'000 |
| Purchase of tangible fixed assets | (7,637) | (2,314) |
| Sales of tangible fixed assets (see note 30) | - | 117 |
| Deferred capital grants received | 2,187 | 1,355 |
| Net cash outflow from capital expenditure and financial investment | (5,450) | (842) |

NOTES TO THE ACCOUNTS *(continued)***27 Management of liquid resources**

| | 2015 £'000 | 2014 £'000 |
|--|---------------|---------------|
| Sale of investments | | |
| Withdrawals from deposits | | |
| Purchase of investments | - | (502) |
| Placing of deposits | | |
| Movement in endowment assets | | |
| Net cash inflow from management of liquid resources | - | (502) |

28 Financing

| | 2015 £'000 | 2014 £'000 |
|---|---------------|---------------|
| Debt due beyond a year: | | |
| Repayment of amounts borrowed | 451 | 436 |
| Net cash inflow/(outflow) from financing | 451 | 436 |

29 Analysis of changes in net funds

| | At 1 August 2014 £'000 | Cash flows £'000 | Other changes £'000 | At 31 July 2015 £'000 |
|---------------------------|---------------------------------|------------------------|---------------------------|-----------------------------|
| Cash in hand, and at bank | 12,248 | (3,892) | | 8,356 |
| | <u>12,248</u> | <u>(3,892)</u> | <u>-</u> | <u>8,356</u> |
| Debt due within 1 year | (436) | (15) | | (451) |
| Debt due after 1 year | (8,377) | 451 | | (7,926) |
| Total | <u>3,435</u> | <u>(3,456)</u> | <u>-</u> | <u>(21)</u> |

30 Cash flow relating to exceptional items

| | 2015 £'000 | 2014 £'000 |
|---------------------------------------|---------------|---------------|
| Provision as at 1 August | | |
| Income and expenditure account charge | | |
| Operating cash outflow | | |
| Provision as at 31 July | - | - |

31 Major non-cash transactions

None

NOTES TO THE ACCOUNTS *(continued)***32 Pension and similar obligations**

The College's employees belong to two principle pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by [name]. Both are defined-benefit schemes.

| Total pension cost for the year | 2015 £'000 | 2014 £'000 |
|---|-----------------------|-----------------------|
| Teachers Pension Scheme: contributions paid | 786 | 786 |
| Local Government Pension Scheme: | | |
| Contributions paid | 955 | 933 |
| FRS 17 charge | 74 | 82 |
| Charge to the Income and Expenditure Account (staff costs) | 1,029 | 1,015 |
| Enhanced pension charge to Income and Expenditure Account (staff costs) | - | - |
| Total Pension Cost for Year | 1,815 | 1,801 |

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest formal actuarial valuation of the TPS was 31 March 2012 and of the LGPS 31 March 2013.

Contributions amounting to £180,670 (2014: £208,552) were payable to the scheme and are included in creditors.

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations 2010, and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. These regulations apply to teachers in schools and other educational establishments, including academies, in England and Wales that are maintained by local authorities. In addition, teachers in many independent and voluntary-aided schools and teachers and lecturers in some establishments of further and higher education may be eligible for membership. Membership is automatic for full-time teachers and lecturers and, from 1 January 2007, automatic too for teachers and lecturers in part-time employment following appointment or a change of contract. Teachers and lecturers are able to opt out of

The Teachers' Pension Budgeting and Valuation

Although teachers and lecturers are employed by various bodies, their retirement and other pension benefits, including annual increases payable under the Pensions (Increase) Acts are, as provided for in the Superannuation Act 1972, paid out of monies provided by Parliament. Under the unfunded TPS, teachers' contributions on a 'pay-as-you-go' basis, and employers' contributions, are credited to the Exchequer under arrangements governed by the above Act.

The Teachers' Pensions Regulations require an annual account, the Teachers' Pension Budgeting and Valuation Account, to be kept of receipts and expenditure (including the cost of pensions' increases). From 1 April 2001, the Account has been credited with a real rate of return (in excess of price increases and currently set at 3.5%), which is equivalent to assuming that the balance in the Account is invested in notional investments that produce that real rate of return.

NOTES TO THE ACCOUNTS *(continued)***32 Pension and similar obligations (continued)****Valuation of the Teachers' Pension Scheme**

The latest actuarial review of the TPS was carried out as at 31 March 2012 and in accordance with The Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education (the Department) on 9 June 2014. The key results of the valuation are:

- employer contribution rates were set at 16.4% of pensionable pay;
- total scheme liabilities for service to the effective date of £191.5 billion, and notional assets of £176.6 billion, giving a notional past service deficit of £14.9 billion;
- an employer cost cap of 10.9% of pensionable pay.

The new employer contribution rate for the TPS will be implemented in September 2015.

A full copy of the valuation report and supporting documentation can be found on the Teachers' Pension Scheme website at the following location:

<https://www.teacherspensions.co.uk/news/employers/2014/06/publication-of-the-valuation-report.aspx>

The contribution rate paid into the TPS is assessed in two parts. First, a standard contribution rate ("SCR") is determined. This is the contribution, expressed as a percentage of the salaries of teachers and lecturers in service or entering service during the period over which the contribution rate applies, which if it were paid over the entire active service of these teachers and lecturers would broadly defray the cost of benefits payable in respect of that service. Secondly, a supplementary contribution is payable if, as a result of the actuarial investigation, it is found that accumulated liabilities of the Account for benefits to past and present teachers, are not fully covered by standard contributions to be paid in future and by the notional fund built up from past contributions. The total contribution rate payable is the sum of the SCR and the supplementary contribution rate.

32 Pension and similar obligations (continued)**Scheme Changes**

Following the Hutton report in March 2011 and the subsequent consultations with trade unions and other representative bodies on reform of the TPS, the Department published a Proposed Final Agreement, setting out the design for a reformed TPS to be implemented from 1 April 2015.

The key provisions of the reformed scheme include: a pension based on career average earnings; an accrual rate of 1/57th; and a Normal Pension Age equal to State Pension Age, but with options to enable members to retire earlier or later than their Normal Pension Age. Importantly, pension benefits built up before 1 April 2015 will be fully protected.

In addition, the Proposed Final Agreement includes a Government commitment that those within 10 years of Normal Pension Age on 1 April 2012 will see no change to the age at which they can retire, and no decrease in the amount of pension they receive when they retire. There will also be further transitional protection, tapered over a three and a half year period, for people who would fall up to three and a half years outside of the 10 year protection.

Regulations giving effect to a reformed Teachers' Pension Scheme came into force on 1 April 2014 and the reformed scheme will commence on 1 April 2015.

The pension costs paid to TPS in the year amounted to £615,000 (2014: £786,000)

NOTES TO THE ACCOUNTS *(continued)***32 Pension and similar obligations (continued)****FRS 17**

Under the definitions set out in Financial Reporting Standard (FRS 17) Retirement Benefits, the TPS is a multi-employer pension scheme. The College is unable to identify its share of the underlying assets and liabilities of the scheme.

Accordingly, the College has taken advantage of the exemption in FRS17 and has accounted for its contributions to the scheme as if it were a defined-contribution scheme. The College has set out above the information available on the scheme and the implications for the College in terms of the anticipated contribution rates.

Local Government Pension Scheme

The LGPS is a funded defined-benefit scheme, with the assets held in separate funds administered by HCC Local Authority . The total contribution made for the year ended 31 July 2015 was £1,214,000, of which employer's contributions totalled £955,000 and employees' contributions totalled £259,000. The agreed contribution rates for future years are 22.9 per cent for employers and **range from 5.5% to 12.5% cent** for employees.

FRS 17**Principle Actuarial Assumptions**

The following information is based upon a full actuarial valuation of the fund at 31 March 2013 updated to 31 July 2015 by a qualified independent actuary

| | At 31 July 2015 | At 31 July 2014 |
|--|----------------------------|----------------------------|
| Rate of increase in salaries | 4.00% | 4.00% |
| Rate of increase for pensions in payment / inflation | 2.60% | 2.70% |
| Discount rate for scheme liabilities | 3.60% | 4.00% |
| Inflation assumption (CPI) | | |
| Commutation of pensions to lump sums | 50% | 50% |

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

| | At 31 July 2015 | At 31 July 2014 |
|-----------------------------|----------------------------|----------------------------|
| <i>Retiring today</i> | | |
| Males | 22.30 | 22.30 |
| Females | 24.50 | 24.50 |
| <i>Retiring in 20 years</i> | | |
| Males | 24.30 | 24.30 |
| Females | 26.70 | 26.70 |

NOTES TO THE ACCOUNTS *(continued)***32 Pension and similar obligations (continued)****Local Government Pension Scheme (Continued)**

The college's estimated share of the assets and liabilities in the scheme and the expected rates of return were:

| | Long-term rate of return expected at 31 July 2015 | Value at 31 July 2015 £'000 | Long-term rate of return expected at 31 July 2014 | Value at 31 July 2014 £'000 |
|--|--|---------------------------------------|--|---------------------------------------|
| Equities | 60.00% | 16,212 | 68.00% | 16,954 |
| Bonds | 27.00% | 7,296 | 22.00% | 5,485 |
| Property | 8.00% | 2,162 | 7.00% | 1,745 |
| Cash | 5.00% | 1351 | 3.00% | 748 |
| Total market value of assets | | 27,021 | | 24,932 |
| Present value of scheme liabilities | | | | |
| - Funded | | | | |
| - Unfunded | | (35,145) | | (31,897) |
| Related deferred tax liability | | | | |
| Surplus/(deficit) in the scheme | | (8,124) | | (6,965) |

Analysis of the amount charged to income and expenditure account

| | 2015 £'000 | 2014 £'000 |
|---|---------------|---------------|
| Employer service cost (net of employee contributions) | 1,048 | 1,015 |
| Past service cost | | |
| Total operating charge | 1,048 | 1,015 |

Analysis of pension finance income / (costs)

| | 2015 £'000 | 2014 £'000 |
|--|---------------|---------------|
| Expected return on pension scheme assets | 1,441 | 1,314 |
| Interest on pension liabilities | (1,278) | (1,341) |
| Pension finance income / (costs) | 163 | (27) |

Amount recognised in the statement of total recognised gains and losses (STRGL)

| | 2015 £'000 | 2014 £'000 |
|---|----------------|---------------|
| Actuarial gains/(losses) on pension scheme assets | (1,975) | (1,084) |
| Actuarial gains/(losses) on scheme liabilities | 727 | 696 |
| Actuarial loss recognised in STRGL | (1,248) | (388) |

NOTES TO THE ACCOUNTS *(continued)***32 Pension and similar obligations (continued)****Local Government Pension Scheme (Continued)****Movement in surplus/(deficit) during year**

| | 2015 | 2014 |
|---|-----------------------|-----------------------|
| | £'000 | £'000 |
| Surplus/(deficit) in scheme at 1 August | (6,965) | (6,468) |
| Movement in year: | | |
| Employer service cost (net of employee contributions) | (1,048) | (1,015) |
| Employer contributions | 955 | 933 |
| Past service cost | (8) | - |
| Effect of Settlements | 27 | - |
| Net interest/return on assets | 163 | (27) |
| Actuarial gain or loss | (1,248) | (388) |
| (Deficit)/Surplus in scheme at 31 July | <u>(8,124)</u> | <u>(6,965)</u> |

Asset and Liability Reconciliation

| | 2015 | 2014 |
|---|----------------------|----------------------|
| | £'000 | £'000 |
| Reconciliation of Liabilities | | |
| Liabilities at start of period | 31,897 | 28,882 |
| Service cost | 1,048 | 1,015 |
| Interest cost | 1,278 | 1,341 |
| Employee contributions | 259 | 256 |
| Liabilities Extinguished on settlements | (446) | - |
| Actuarial (gain)/loss | 1,975 | 1,084 |
| Benefits paid | (874) | (681) |
| Curtailments and settlements | 8 | - |
| Liabilities at end of period* | <u>35,145</u> | <u>31,897</u> |

Reconciliation of Assets

| | 2015 | 2014 |
|---|----------------------|----------------------|
| | £'000 | £'000 |
| Assets at start of period | 24,932 | 22,414 |
| Expected return on assets | 1,441 | 1,314 |
| Actuarial gain/(loss) | 727 | 696 |
| Employer contributions | 955 | 933 |
| Employee contributions | 259 | 256 |
| Benefits paid | (874) | (681) |
| Assets distributed on settlements | (419) | - |
| Assets acquired in a business combination | - | - |
| Assets at end of period | <u>27,021</u> | <u>24,932</u> |

The estimated value of employer contributions for the year ended 31st July 2016 is £945,000.

NOTES TO THE ACCOUNTS *(continued)***32 Pension and similar obligations (continued)****Local Government Pension Scheme (Continued)****History of experience gains and losses**

| | 2015 | 2014 | 2013 | 2012 | 2011 |
|--|---------|-------|-------|---------|-------|
| Difference between the expected and actual return on assets: | | | | | |
| Amount £'000* | 727 | 696 | 2,569 | (498) | 117 |
| Experience gains and losses on scheme liabilities: | | | | | |
| Amount £'000* | 241 | (168) | (292) | (292) | (642) |
| Total amount recognised in STRGL: | | | | | |
| Amount £'000* | (1,248) | (388) | 1,679 | (3,153) | 1,957 |

33 Post-balance sheet events

There are no post balance sheet events

34 Capital commitments

| | Group and College | |
|--|-------------------|-------|
| | 2015 | 2014 |
| | £'000 | £'000 |
| Commitments contracted for at 31 July | 1,373 | 8,900 |
| Authorised but not contracted at 31 July | NIL | NIL |

35 Financial commitments

At 31 July the College had annual commitments under non-cancellable operating leases as

| | Group | |
|--|------------|------------|
| | 2015 | 2014 |
| | £'000 | £'000 |
| Land and buildings | | |
| Expiring within one year | - | - |
| Expiring within two and five years inclusive | 343 | 519 |
| Expiring in over five years | - | - |
| | <u>343</u> | <u>519</u> |
| Other | | |
| Expiring within one year | - | 7 |
| Expiring within two and five years inclusive | 153 | - |
| Expiring in over five years | - | - |
| | <u>153</u> | <u>7</u> |
| | College | |
| | 2015 | 2014 |
| | £'000 | £'000 |
| Land and buildings | | |
| Expiring within one year | - | - |
| Expiring within two and five years inclusive | 254 | 373 |
| Expiring in over five years | - | - |
| | <u>254</u> | <u>373</u> |
| Other | | |
| Expiring within one year | - | 7 |
| Expiring within two and five years inclusive | 153 | - |
| Expiring in over five years | - | - |
| | <u>153</u> | <u>7</u> |

36 Contingent liability

None

37 Related party transactions

Owing to the nature of the College's operations and the composition of the board of governors being drawn from local public and private sector organisations, it is inevitable that transactions will take place with organisations in which a member of the board of governors may have an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the College's financial regulations and normal procurement procedures.

The total expenses paid to or on behalf of the Governors during the year was £829; 20 governors (2014: £1,537; 20 governors). This represents travel and subsistence expenses and other out of pocket expenses incurred in attending Governor meetings and charity events in their official capacity.

No Governor has received any remuneration or waived payments from the College or its subsidiaries during the year (2014: None).

Transactions with the funding bodies and HEFCE are detailed in notes 2, 15, 16 and 20.

38 Amounts disbursed as agent
Learner support funds

| | 2015 £'000 | 2014 £'000 |
|--|---------------|---------------|
| Funding body grants – hardship support | 423 | 375 |
| Funding body grants – Bursary Fund | 466 | 353 |
| | <u>889</u> | <u>728</u> |
| Disbursed to students | (609) | (596) |
| Staffing | (27) | (36) |
| | <u>253</u> | <u>96</u> |
| Balance unspent as at 31 July, included in creditors | | |

Funding body grants are available solely for students. In the majority of instances, the College only acts as a paying agent. In these circumstances, the grants and related disbursements are therefore excluded from the income and expenditure account. The income and expenditure consolidated in the College's financial statements relates to the purchase of some equipment from the access fund and the payment of accommodation by the College on the student's behalf.